

CFE • 188A, Av. de Tervuren • B – 1150 Brussels

To the

Member Organisations and Observers of the CFE
Delegates of the General Assembly of the CFE
Delegates of the Fiscal Committee of the CFE
Delegates of the Professional Affairs Committee of the CFE

Cc: Members of the Executive Board of the CFE

CFE Office 188A, Av. de Tervuren B – 1150 Brussels Tel: + 32 2 761 00 91 Fax + 32 2 761 00 90 brusselsoffice@cfe-eutax.org

Brussels, 19 January 2015

CFE Forum 2015

Dear Sir or Madam,

We are pleased to invite you to the next CFE Forum which will take place on

Thursday, 26 March 2015 from 9.00 - 18.00 hrs

at the Representation of the State Saxony-Anhalt to the European Union
Boulevard Saint-Michel 80 – B-1040 Brussels

Please find enclosed the following documents:

- 1. Forum programme
- 2. Registration form (please make additional copies, if necessary) which has to be returned to the CFE office in Brussels by email at the latest Thursday 19 March 2015. Please indicate your e-mail address on the enclosed registration form in order we can send you further documents electronically. The participation fee of 300€ (250€ for those registered in the European Register of Tax Advisers of the CFE) has to be paid per bank transfer to the KBC-Bank, Rond-Point R. Schuman 4, 1040 Brussels, IBAN BE83 7310 2178 0515, BIC/SWIFT KREDBEBB. Please mention your name on the payment (unfortunately cheques will not be accepted!)
- 3. Hotel registration forms which should be sent **directly** to the hotel where you wish to stay
- 4. Map

Yours faithfully,

Uta Gayer

Head of office, Brussels

P.S.: The meeting of the Professional Affairs Committee will take place on Wednesday 25 March (14.00-17.00). The General Assembly $(09.30-approx.\ 15.00)$ and the Fiscal Committee meeting (09.30-17.00) will take place on Friday 27 March. You will receive the relevant invitations under separate cover.





CFE Forum 2015

"Tax governance and tax risk management in a post-BEPS world"

Date: Thursday 26 March 2015

Time: 9.00 - 18.00 hrs

Venue: Representation of the State Saxony-Anhalt, Boulevard Saint-Michel 80, B-1040 Brussels

As the BEPS project proceeds to completion, it is crucial that companies, their tax advisers and tax administrations are aware of the implications of the new international framework grounded on transparency, multilateral cooperation and information exchange, and the new world that awaits us all. With concepts such as the "spirit of the law", "economic substance" and "value creation" coming to the fore, tax mitigation and the structuring of companies' businesses will have to take into account a larger number of variables and a different set of risks: tax and tax governance will definitely have arrived in the boardroom.

In a "post-BEPS" world, transfer pricing disputes as well as spill-over effects of double taxation and the degree of scrutiny of operations in general by tax administrations are expected to increase.

The EU is fully supportive of the BEPS project and is working in parallel on its own programme tackling tax fraud and tax evasion. Close coordination between EU and OECD will be necessary to ensure that the adoption of OECD solutions do not hinder the exercise of the EU's fundamental freedoms and that the changes put forward by the EU legislators do not damage the competitiveness of EU businesses.

The forthcoming 2015 CFE Forum will address these pressing topics, and will help companies and their tax advisers prepare for the future.

More information on programme, registration and logistics are available on our website.

For further details, please do not hesitate to contact the CFE Office in Brussels:

CFE Brussels Office 188A, Avenue de Tervuren B-1150 Brussels

Tel: +32 2 761 00 91 - Fax: +32 2 761 00 90

brusselsoffice@cfe-eutax.org - www.cfe-eutax.org









CFE Forum 2015

"Tax governance and tax risk management in a post-BEPS world"

Thursday 26 March 2015

Representation of the State Saxony-Anhalt, Boulevard Saint-Michel 80, B-1040 Brussels

K	epresentation of the State Saxony-Annalt, boulevard Saint-Michel 80, b-1040 brussels	
9.00 hrs	Admission	
9.30 hrs	Welcome by Jörg Felgner , State Secretary, Ministry of Finance of the State Saxony-Anhalt, German Introduction by Henk Koller , President of the CFE	
	Direct Taxes	
9.45 hrs	Session 1 - Tax governance and BEPS - The impact of OECD and EU action on BEPS on business	
	Moderation: Piergiorgio Valente, Chairman of the CFE Fiscal Committe / Partner, Valente Associati GEB Partners, Italy	
	Heinz Zourek, Director General DG TAXUD, European Commission Ana Paula Dourado, Professor, University of Lisbon, Portugal (tbc) William Morris, Chair of the BIAC Tax Policy Group, United Kingdom	
10.45 hrs	Panel discussions	
11.15 hrs	Coffee break	
11.45 hrs	Session 2 - Tax governance and tax risk management - How to mitigate tax risk in our BEPS-driven scenario?	
	Moderation: Ian Young, Chairman of the CFE Direct Tax Sub-Committee / Technical Manager International Tax, ICAEW Tax Faculty, United Kingdom	
	Jeffrey Owens, Professor at WU Vienna, Austria Steef Huibregtse, Owner, Transfer Pricing Associates, The Netherlands (tbc) Chas Roy-Chowdhury, Head of Taxation, ACCA, United Kingdom	
12.45 hrs	Panel discussions	
13.15 hrs	Lunch	
14.15 hrs	CFE Award ceremony: Albert J. Rädler Medal	
14.30 hrs	Session 3 - Discussing the "Economic substance" concept and value creation	
	Moderation: Stella Raventos, Partner, ECIJA legal, Spain	
	Susana Bokobo Moiche , Associate Director of Fiscal Policies and Global Practices, Tax Affairs Department, Repsol, Spain Romain Bontemps , Accounting and Tax Partner, Grant Thornton Weber & Bontemps, Luxembourg Paul Morton , Head of Group Tax, Reed Elsevier Group, United Kingdom	
15.30 hrs	Panel discussions	
16.00 hrs	Coffee break	
	Indirect Taxes	
16.30 hrs	Session 4 - BEPS implications in the field of indirect taxes	
20.00 1110	Moderation: Petra Pospíšilová , Chairwoman of the CFE Indirect Tax Sub-Committee / Tax Director, ČSOB Bank, Czech Republic	
	Donato Raponi, Head of the VAT Unit DG TAXUD, European Commission	

Arthur Kerrigan, VAT Consultant, KPMG, Ireland

17.30 hrs

18.00 hrs

Panel discussions

Paolo Centore, Partner, Studio Centore & Associati, Italy

Summary and concluding words by Piergiorgio Valente



REGISTRATION FORM

Please send back to CFE Brussels Office (188A, Av. de Tervuren, B-1150 Brussels)

by e-mail: brusselsoffice@cfe-eutax.org

Registration form CFE Forum on 26 March 2015, 09:00 - 18:00, Brussels

Surname:		
First name:		
Professional title:		
Company/Organisation:		
Address:		
Country:		
Email (important):		
Tel./Fax:		
[]	I will participate in the CFE Forum on Thursday 26 March 2015, 09:00 – 18:00 Representation of the State Saxony-Anhalt to the European Union, Boulevard Saint-Michel 80 • B-1040 Brussels	
[]	€300 (€250 for those registered in the European Register of Tax Advisers of the CFE) have been paid by bank transfer to KBC-Bank, Rond-Point R. Schuman 4, B – 1040 Brussels, IBAN BE83 7310 2178 0515, BIC/SWIFT KREDBEBB.	

Booking Conditions

If you wish to cancel this booking you must notify the Confédération Fiscale Européenne in writing (e-mail is sufficient). If notice of cancellation is received more than 2 days prior to the event the fee will be returned less administrative charges of € 50. After this time 100% of the fee will be withheld. You may submit at any time, in writing the name of a colleague / person(s) to attend in your place. No liability is assumed by the CFE for changes to date, content, speaker(s) or venue. In the unlikely event that it is necessary to cancel or postpone the conference, due to unforeseen circumstances, the organisation's liability will be to refund the full participation fee. Conference fees are exempt from VAT and no VAT invoice will be issued.

Please note: Participation is only possible with a confirmation by the CFE, which will be sent to you by e-mail upon receipt of your payment.

The deadline for registration is Thursday 19 March 2015



Confédération Fiscale Européenne -CFE 25/03/2015- 27/03/2015 Block Ref : 541918

PLEASE COMPLETE THIS FORM AND FAX IT TO EUROSTARS MONTGOMERY HOTEL AT THE FOLLOWING N°: +32 2 741 85 00 OR

E- MAIL: reservations@eurostarsmontgomery.com

BEFORE February, 25th 2015

Mr / Mrs:				
Fax N°:				
E-Mail :				
Credit Card N°:Exp: / Cvv / Cvc N°:				
NEED A SINGLE / DOUBLE ROOM (PLEASE CIRCLE YOUR CHOICE) SMOKING / NON SMOKING CFE				
Special rate EUR 160.00 Double Single Use Room EUR 170.00 Double Use Room per night in a Deluxe room, Buffet breakfast included.				
(Unlimited WIFI connexion and access to sauna & fitness facilities included)				
Arrival: / 03 / 2015 Departure: / 03 / 2015				
REMARKS:				
134, Avenue de Tervueren – B – 1150 Brussels Telephone: +32 2 741 85 11 - Fax : + 32 2 741 85 00 Website: www.eurostarsmontgomery.com				

E-mail: reservations@eurostarsmontgomery.com



Guarantee and Cancellation Policy:

Cancellation made 8 working days before arrival date will not be charged.

Cancellation made between 8 and 5 working days before arrival date will be charged 25 % of the corresponding amount.

Cancellation made 5 working days before arrival date will be charged 50 % of the corresponding amount.

Cancellation made 2 working days before arrival date will be charged 100 % of the corresponding amount.

In case of no-show, one night fee will be charged per room.						

Signature:

Name:

134, Avenue de Tervueren – B – 1150 Brussels Telephone: +32 2 741 85 11 - Fax : + 32 2 741 85 00

Website: www.eurostarsmontgomery.com

Date:

E-Mail: reservations@eurostarsmontgomery.com

PARK HOTEL BRUSSELS

AVENUE DE L'YSER 21-22 | B - 1040 BRUSSELS (BELGIUM) PHONE : +32 (0)2 735 74 00 | FAX : +32 (0)2 735 19 67 WEBSITE : WWW.PARKHOTELBRUSSELS.BE EMAIL : INFO@PARKHOTELBRUSSELS.BE

HOTEL RESERVATION FORM

GROUP REFERENCE: 149773	OPTION DATE: 06th February 2015				
Last Name:	<u>First name</u> :				
<u>Tel number</u> :	E-mail address:				
Arrival date: Depart	arture date: Number of nights:				
□ Standard Single room: €14	5 Supplement double room: €40				
(Buffet breakfast & service i	included – City tax excluded : 7.30 €/night)				
MANDATORY: Reservation should be guaranteed by Credit Card. If not, room will be kept until 12AM					
Visa MC/EC Amex / Diner's: Number: Expiry Date:					
<u>Cancellation policy</u> : Guaranteed rooms can be cancelled until 24 hours prior to arrival. Less than 24 hours before arrival or in case of no show the first night will be charged.					
Check-in time: as from 2pm	Check-out: before 12am				
Do you need a confirmation from the Park Hotel Brussels? ☐ Yes ☐ No					
By fax: By e-mail:					
Date: Signature*:					
Reserved for the hotel					
Contact Person:Reservation DepartmentLatifa Benhmad					
The room is booked under the following reservation number:					
The hotel is fully booked:					

List of hotel recommendations in Brussels

Aqua Hotel ***:

Rue de Stassart 43 – 1050 Brussels

Tel: +32 2 213 01 01 - Fax: +32 2 213 01 02

Website: link

Metro (underground): Porte de Namur

NH Atlanta Brussels ****

7 Boulevard Adolphe Max. – 1000 Brussels Tel. +32 2 271 01 20 | Fax: +32 2 217 37 58

Website: <u>link</u>

Metro (underground): De Brouckere

NH Hotel du Grand Sablon ****

Rue Bodenbroek 2/4 - 1000 Brussels

Tel. +32 2 518 11 00 - Fax: +32 2 512 6766

Website: link

Metro (underground): Park

Eurostars Sablon ****

Rue de la paille 2 – 1000 Brussels

Tel: +32 2 511 8141

Website : link

Metro (underground): Gare Centrale

Sylken Berlaymont *****

11-19, Boulevard Charlemagne - 1000 Brussels

T. +32 2 231 09 09 - F. +32 2 230 33 71

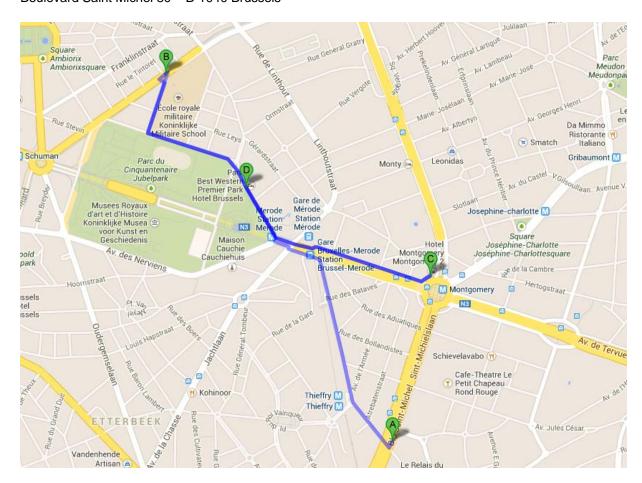
Website: link

Metro (underground): Schuman

CFE Forum 2015, 26 March 2015

The Representation of the State Saxony-Anhalt to the European Union

Boulevard Saint Michel 80 - B-1040 Brussels



A - The Representation of the State Saxony-Anhalt to the European Union

Boulevard Saint Michel 80 - 1040 Brussels

B - BusinessEurope

Avenue de Cortenbergh 168 – 1000 Brussels

C - <u>Eurostars Montgomery Hotel</u>

Avenue de Tervuren 134 – 1150 Brussels

D - Park Hotel Brussels

Avenue de l'Yser 21-22 - 1040 Brussels